

## **Board of Delegates**

Meeting Agenda

Wednesday, October 13, 2021 Zoom Meeting Join by computer: https://us06web.zoom.us/i/85090782784 Join by phone: Dial 1-929-436-2866 and enter Meeting ID: 850 9078 2784

Chairman Bobby Compton will convene a meeting of the Centralina Board of Delegates **on Wednesday, October 13, 2021 at 5:00 pm**. The meeting will be held virtually via Zoom.

Time	ltem	Presenter
5:00 p.m.	Call to Order	Bobby
	Roll Call	Compton
	Moment of Silence	,
	Amendments to the Agenda (if any)	
Consent Items:		
Consent agenda ite	ems may be considered in one motion and without discussion except fo	or those items
removed by a Boar		
5:10 p.m.	Bylaws Amendment	Kelly Weston
Item 1	The Board of Delegates is asked to amend the Centralina bylaws for	
Pages 4 - 23	clarity and for consistency with current organizational practices and	
	changes in state requirements.	
	Action/Recommendation:	
	Motion to approve the proposed changes to the Centralina bylaws	
	as presented.	
	as presented.	
Item 2	Approval of the May 12, 2021 and August 11, 2021 Board of	Bobby
Pages 25 - 32	Delegates Meeting Minutes	Compton
	The minutes from the May 12, 2021 and August 11, 2021 meetings	
	have been distributed to all members of the Board of Delegates and	
	should be approved if correct.	
	Action/Recommendation:	
	Motion to approve the May 12, 2021 and August 11, 2021 Board of	
	Delegates meeting minutes.	
	Delegates meeting minutes.	
Regular Business I	tems:	
5:15 p.m.	Centralina Updates and Annual Report Presentation	Geraldine
Item 3	The Executive Director will present an overview of the FY21 Annual	Gardner, Linda
20 minutes	Report, which features a financial report and program highlights of	Miller, and
Pages 34 - 46	the ways Centralina is responding to the needs of local communities	David Hollars
	and the region. The Aging and Workforce Directors will share key	
	highlights of their most recent activities as part of our ongoing	
	series to increase the Delegate's knowledge of Centralina activities.	
	Action/Recommendation:	
	Receive as information.	
5:35 p.m.	CONNECT Beyond Plan Endorsement	Michelle
Item 4	Staff will review the recommended action as well as Centralina's role	Nance and
15 minutes	in implementation activities related to the CONNECT Beyond Plan.	Jason Wager
Pages 48 - 49		
	Action/Recommendation:	
	Motion to adopt the CONNECT Beyond Plan, including its	
	recommendations, and endorse Centralina Regional Council's role	
	as the CONNECT Beyond Implementation Manager.	
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5:50 p.m.	Regional Dialogues Series Focus Group	Emily Parker
Item 5	The Board of Delegates will receive an update on the Fall 2021	
30 minutes	Regional Dialogue Series and will be asked to provide input on a few	
Page 51	items.	
	Action/Recommendation:	
	Receive as information and provide feedback.	
6:20 p.m.	Comments from the Board of Delegates and Centralina Staff	Delegates and
5 minutes		Staff
6:25 p.m.	Comments from the Executive Director	Geraldine
5 minutes		Gardner
6:30 p.m.	Comments from the Chair	Bobby
5 minutes		Compton
6:35 p.m.	Adjournment	Bobby
		Compton

Centralina Regional Council complies with the Americans with Disabilities Act (ADA), which prohibits discrimination on the basis of disability. Centralina Regional Council will make reasonable accommodations in all programs/services to enable participation by an individual with a disability who meets essential eligibility requirements. Centralina Regional Council's programs will be available in the most integrated setting for each individual. If any accommodations are necessary for participation, please contact the Clerk to the Board, 9815 David Taylor Drive, Charlotte, NC 28262, phone (704) 348-2728. Please allow 72 hours advance notice for preparation. Visit our website: <a href="https://www.centralina.org">www.centralina.org</a>.



# Item 1



## **Board Agenda Item Cover Sheet**

Board Meeting Date:	October 13, 2021	Agenda Item Type:	Consent:	Χ	Regular:	
Submitting Person:	Kelly Weston	Presentation Time:	5 minutes,	if ne	eded	
Presenter at	Kelly Weston	Phone Number:	704-348-2728			
Meeting:		Email:	kweston@centralina.org			
Altarnata Cantaati	Canalalia a Canala an	Phone Number:	704-351-7130			
Alternate Contact:	Geraldine Gardner	Email:	ggardner@centralina.org			
Submitting Department:	Administration	Department Head Approval:	Geraldine	Gard	lner	
Description of Amenda Itams						

#### Description of Agenda Item:

The Board of Delegates is asked to amend the Centralina bylaws for clarity and for consistency with current organizational practices and changes in state requirements.

#### **Background & Basis of Recommendations:**

The purpose of these amendments is to (a) make non-substantive formatting changes for clarity, consistency, and inclusiveness, and (b) revise the existing language to reflect current Centralina practices related to financial and budget processes, and board and staff roles and responsibilities. The attached summary outlines these proposed changes. The full set of proposed changes are indicated by track changes in the second attachment.

This item was tabled from the August 11, 2021 Board of Delegates meeting because a quorum was not present.

#### **Requested Action / Recommendation:**

Motion to approve the proposed changes to the Centralina bylaws as presented.

Time Sensitivity: (none or explain)	None.
Budget Impact: (none or explain)	None.
Attachments: (none or list)	<ul> <li>Proposed Bylaws Amendment Summary – October 13, 2021</li> <li>Redlined Draft of Proposed Bylaws Amendments</li> </ul>



## Summary of Proposed Bylaws Amendments October 13, 2021

Section	Added, Deleted,	Description of Change
	Updated	
Article I,	Updated	Moved Fiscal Year definitions from Article X:
Section G		Financial, Section C: Banking to this section
Article I,	Updated	Moved Chief Budget Officer and Finance
Section H		Officer definitions from Article X: Financial,
		Section C: Banking to this section
Article I,	Added	Added definition of Deputy Finance Officers
Section I		
Article IV,	Deleted	Removed references to staff position titles that
Section A,		no longer exist
Subsection 6	Updated	Changed "division" to "department"
	Updated	Changed "Community & Economic
		Development Director" to "Community
		Economic Development Director"
Article VII,	Deleted	Changed "County area" to "County"
Section A	Updated	Clarified Executive Board representation
Article VII,	Updated	Changes authority for setting Executive Board
Section D		meeting time and place from the Executive
		Board to the Executive Director
Article VII,	Updated	Changes workplan approval from a Board of
Section E		Delegates responsibility to an Executive Board
		responsibility
Article VIII,	Deleted	Moved guidelines for special meeting notices
Sections A and		from Section A: Time and Place to Section B:
В		Notices
Article IX,	Updated	Clarified that the immediate past Chair shall
Section A		continue to serve on the Executive Board as
		long as they are a Delegate
Article X,	Updated	Changed the budget adoption date to align
Section B		with the May Board of Delegates meeting and
		account for state law requiring 24-hour public
		comment period after a public hearing in
		meetings where board members attend
		virtually
Article X,	Updated	Clarifies that contracts or pass-through grant
Section C		funds over \$50,000 that have been approved
		as part of the annual budget do not require
		additional Executive Board approval
Article X,	Updated	Defines responsibilities for writing off
Section H		uncollectible accounts based on amount



Various	Updated	Changed "Council" to "Board of Delegates" where appropriate to distinguish between the board and the organization
	Updated	Formatting
	Updated	Changed references from "he/his" to "they/their"

#### CENTRALINA REGIONAL COUNCIL

#### **BYLAWS**

For Amendment Consideration on October 13, 2021

The Centralina Regional Council (the "Council"), organized and existing as a Regional Council of Governments under and pursuant to Chapter 160A, Article 20, Part 2 of the General Statutes of North Carolina, does hereby ratify, confirm and adopt the following articles as and for the Bylaws of this Council in accordance with its Charter, replacing all Bylaws previously adopted by the Council:

#### **Article I: DEFINITIONS**

- A. <u>Charter:</u> The identical concurrent resolution adopted by the members of this Council and establishing this Council, as same may be duly amended from time to time.
- B. <u>Council</u>: The Centralina Regional Council (the "Council") having its principal administrative offices in Mecklenburg County, North Carolina.
- C. <u>Member-:</u> Any municipal or county governmental unit which has adopted the Charter of the Council and shall have received the approval of the existing Council members.
- **D.** <u>Affiliate Member</u>: Any municipal or county governmental unit or quasi-governmental agency is eligible for and may be admitted as an affiliate member as provided in the Charter.
- E. <u>Delegate—:</u> An elected member of the governing body of each member governmental unit who shall have been designated by such member to represent it on the Council and whose name has been certified to the Council in accordance with the Bylaws. Except where a contrary intent appears, "delegateDelegate" as used herein shall be deemed to include "alternate

delegate" Alternate Delegate". The aggregate of the current Delegates entitled to vote (including any substitute Alternates) shall be referred to as the "Board of Delegates".

- F. <u>Alternate or Alternate Delegate</u>: An elected member of the governing body of any governmental unit who shall have been designated by such member to represent it on the <u>CouncilBoard of Delegates</u> in the absence of the principal <u>delegateDelegate</u> and whose name has been certified to the Council in accordance with the Bylaws.
- G. Fiscal Year: The fiscal year of the Council shall begin July 1 of each calendar year and shall end June 30 of the following year.
- H. Finance Director: The Finance Director shall serve as the Chief Budget Officer and as the Finance Director of the Council and shall perform such duties in these capacities as may be prescribed by the Local Government Budget and Fiscal Control Act, or by the Executive Board, not inconsistent therewith. The Finance Director shall continue to report to the Executive Director and shall keep the Executive Director apprised of the financial matters and status of the Council.
- I. Deputy Finance Officers: The Executive Board shall appoint Deputy Finance Officers and authorize and direct them to approve and disburse funds with the same authority as the Finance Director in their absence. The Deputy Finance Officers are authorized to use their own signatures on Council checks, electronic fund transfers and contracts obligating funds, reimbursement request submissions and reporting requirement reports in the Finance Director's absence.

#### Article II: REPRESENTATION AND VOTING

#### A. <u>Certification of Delegates and Alternates:</u>

All members, prior to the first meeting of the <u>CouncilBoard of Delegates</u> in each calendar year, shall certify to the Council the names and mailing addresses of one or more members of their

governing board to serve as their delegate or alternate delegate(s)—Delegate or Alternate

Delegate(s) for a term commencing at each such first meeting in the calendar year. The certified delegateDelegate and alternateAlternate(s) shall continue to serve until the first meeting of the following calendar year, or until a successor is selected and certified.

#### B. <u>Voting</u>:

- 1. Except as provided in the Charter Resolution of the Council, each member shall be entitled to one vote on all matters before the Council and any committee to which such member may be appointed. The vote of each member shall be personally cast by its <a href="delegateDelegate">delegateDelegate</a> or <a href="alternateAlternate">alternateAlternate</a>, provided no <a href="alternateAlternate">alternate</a> may vote on matters before the Executive Board.
- 2. Voting by delegates Delegates shall be by voice or by show of hands at the discretion of the presiding officer of the Council. Provided; provided, however, upon the request of any three delegates Delegates, made before or immediately after a voice or show of hands vote, the vote shall be by a poll of the delegates Delegates.

#### Article III: MEMBERSHIP

A. <u>Admission of New Members</u>: Any municipal or county government in North Carolina or any other state shall be eligible for full voting membership in this Council. Any governmental unit desiring membership shall so notify the Executive Director of the Council in writing and shall state by resolution that it has ratified the Charter of the Council. Thereafter, the Executive Director shall cause such application to be placed on the agenda for the Council's next meeting. Membership of the applicant shall be effective on the date of the acceptance of its application by the affirmative vote of a majority of the existing Council membership. All members

shall be bound by the Council's Charter and Bylaws and all actions of the Council consistent therewith.

- **B.** Affiliate Membership: An Affiliate Membership may be granted to any municipal or county governmental unit not desiring full membership, or any quasi-governmental agency involved in matters affecting the health, safety, welfare or education of the citizens of North Carolina or any adjoining state. Such affiliate memberships shall continue at the will of the Council and shall not be eligible to vote. An Affiliate Member may be charged a membership fee as approved by the Executive Board.
- C. Withdrawal of a Member: Any member of the Council may withdraw or terminate its membership on the Council effective at the end of any fiscal year (June 30) by timely notifying-all members of the Council of its intent to terminate its membership. Notice shall consist of mailing a certified copy of the resolution notice of withdrawal from the member's governing body to the delegate of each Council member. Executive Director who shall then forward a copy of the notice to all Executive Board members. This notice shall be sent by U.S. Mail no later than January 1 preceding the end of the fiscal year for which the member's withdrawal is to be effective. A member withdrawing shall not be entitled to any rebate of dues or assessments for the current fiscal year. Timely and proper notice of withdrawal may not be waived by the Council. Upon the failure of such member to give the prescribed notice in compliance with the Charter and these Bylaws, such member shall continue to be a member until the end of the fiscal year in which timely andproper notice is given. Such member shall also be responsible for the payment of all dues and assessments until the end of the fiscal year for which a timely and proper notice was given. Any jurisdiction which has withdrawn from the Council and reapplies for membership in the Council shall pay any delinquent dues or assessments before being permitted to rejoin the Council.

#### Article IV: CONTRACTS, EXPENDITURE OF FUNDS, EXECUTION OF DOCUMENTS

#### A. Approval of Contracts:

- 1. Except as otherwise provided in these Bylaws, all contracts, agreements or other instruments which (a) require the performance of staff services or the expenditure of the Council's general operating revenue obtained through member assessment and are in an amount or value of more than \$50,000 or (b) relate to the use of federal, state, and/or local funds in an amount or value of more than \$200,000, shall first be submitted to and approved by the Executive Board of the Council. All such contracts shall be consistent with the resolution of the Executive Board and the Council's adopted budget.
- 2. The Executive Director, or in their absence, the Chair of the Council, shall be authorized to approve and contract for (a) the expenditure of general operating revenue in the amount or value of \$50,000 or less, (b) the expenditures of federal, state and/or local funds of \$200,000 or less. Provided: provided in either case such contracts shall be consistent with the budget as adopted or as amended.
- 3. The Executive Director is authorized to approve and contract for services to be provided to member governments at cost, regardless of amount or value, provided the service agreement entered into by the Executive Director is reported to the Executive Board at its next meeting.
- 4. Except as specifically set forth in these Bylaws to the contrary, no member, officer, or employee of the Council shall have the authority to bind or obligate the Council with respect to any matter whatever or to expend any funds of the Council without the specific approval and authority of the Council.
  - 5. The Council shall establish a written set of policies and procedures governing

approvals that shall be required prior to execution of any contracts, agreements, or other instruments to which the Council is a party. Such policies and procedures shall be consistent with, and subordinate to, state law and these Bylaws, and shall, at a minimum, define the criteria for determining in which cases the Council's attorney's approval as to form is required.

6. Any and all contracts or other instruments to which the Council is a party shall be executed in the name of the Council by the Executive Director, Assistant Director, the Chair, or the Vice Chair, or upon designation by the Executive Director, other directors reporting to the Executive Director, including without limitation the Finance Director, Grants Development Director or division or department directors (including Aging Services, Community & Economic Development, Planning, and Workforce divisions departments).

#### Article V: EXPENSE REIMBURSEMENT OF DELEGATES

- A. <u>Delegates Expense Reimbursement:</u> The Council shall reimburse the <u>delegateDelegate</u> representing each governmental unit, or in their absence an <u>alternate delegateAlternate Delegate</u>, for the <u>delegateDelegate</u>'s or <u>alternateAlternate</u>'s travel expenses for attending regular and special meetings of the Council, the Executive Board, or their committees. The amount of the reimbursement shall be based upon the mileage to and from the City or Town Hall (for municipal <u>delegatesDelegates</u>) or the County office building (for county <u>delegatesDelegates</u>) of the City or County represented by the <u>delegateDelegate</u> to the meeting location. The mileage rate for all travel reimbursement shall be at the standard mileage rate published from time to time by the Internal Revenue Service.
- **B.** The Council shall, upon the written request of a <u>delegateDelegate</u>, reimburse reasonable travel expenses while a <u>delegateDelegate</u> is away from home attending to official business of the Council.

#### **Article VI: COMMITTEES**

- A. <u>Standing Advisory Committees</u>: The Executive Board may establish standing committees of <u>delegatesDelegates</u> and other persons who shall serve as advisory committees to the Executive Board and may set forth the general duties and responsibilities of the committee, the membership, term thereof, and such special responsibilities as the Executive Board may wish to assign the committee. Any <u>delegateDelegate</u> may attend any meeting of any standing committee, but only the duly designated members thereof shall be entitled to vote. Nothing herein shall be construed to require any particular matter be referred to any Standing Advisory Committee prior to decision thereon by the Executive Board, and the Executive Board shall not be bound by any recommendation of any advisory committee. The Vice Chair of the Council shall be an ex-officio member of all standing committees with <u>voiceand shall be entitled to participate</u> and vote <u>in and on Committee matters</u>.
- B. Ad Hoc Committees: The Chair may establish such advisory committees as he or she may deem advisable which shall advise the Executive Director, staff, the standing committees and the Council as to particular matters. The members of such committees shall be appointed by and shall serve at the will of the Chair; and the. The membership of such advisory committees shall not be limited to the Council delegates's Delegates.

#### **Article VII: EXECUTIVE BOARD**

A. <u>Membership</u>: The Executive Board shall be composed of: (1) The officers of the Council, (2) the <u>delegateDelegate</u> from each County member government, (3) the <u>delegateDelegate</u> from the City of Charlotte, and (4) one municipal <u>delegateDelegate</u> from each County area representing all municipalities within <u>suchthat</u> County area, including one to represent the municipalities in <u>the Mecklenburg County area</u> other than the City of Charlotte. <u>Provided:</u>

provided, however, if a county-Delegate, a municipal Delegate representing all municipalities within a County-area, or the City of Charlotte has a delegate whoDelegate is an officer of the Council, that unit shall not be entitled to an additional representative on the Executive Board. The municipal delegates from all municipal member government units within each County area (excluding the City of Charlotte delegateDelegate as to the Mecklenburg County-area) shall elect from their number by caucus at the first CouncilBoard of Delegates meeting of the calendar year, the municipal delegateDelegate from the County-area to serve on the Executive Board. Only delegatesDelegates (not alternates Alternates) may serve on the Executive Board.

At-Large Member to the Executive Board: The Chair of the Executive Board may appoint two (2) elected members of the governing body of any member government to serve on the Executive Board upon the advice and consent of the Executive Board. The Chair shall make these appointments at the March Executive Board meeting. The at-large members shall serve for a term of one year commencing on April 1 and expiring on March 31 of the following year.

- **B.** <u>Voting.</u> Each member of the Executive Board shall be entitled to one vote on any matter coming before the Executive Board. A quorum shall consist of one-half of the current members of the Executive Board; and all issues shall be determined by a simple majority of those present and voting. Members will be considered present for purposes of quorum and voting by either being physically present or present by telephonic or other real time electronic communication.
- C. <u>Term of Membership</u>: The term of membership for all <u>delegates Delegates</u> on the Executive Board, with the exception of the at-large members, shall commence following the <u>Council's</u> first <u>Board of Delegates</u> meeting of the calendar year, and the <u>delegateDelegate</u> shall serve until <u>his or hertheir</u> successor is selected and qualified. Should any <u>delegateDelegate</u> cease to be

an elected public official, that person shall no longer be eligible to be a delegate Delegate or to serve on the Executive Board. Vacancies created by death, resignation or otherwise shall be filled in the same manner as required for the selection of the member.

#### D. Meetings:

- 1. **Procedure:** All meetings of the Executive Board and the Council shall be conducted in accordance with the provisions of *Robert's Rules of Order* except as otherwise provided in the Charter or these Bylaws. The Chair, or if absent, then the Vice-Chair, then the Secretary, then the Treasurer, in descending order, shall preside over all meetings of the Council.
- 2. Time and Place: The Executive Board shall meet during the months of January, March, April, June, September and November at the such time and place fixed shall be designated by the Executive Board from time to time Director. Notice of the regular meeting must be given to each member at least five (5) business days prior to the meeting. A special meeting of the Executive Board may be called by the Chair of the Council, the Executive Director or any three (3) members of the Executive Board by causing notice thereof to be given to each member at least five (5) business days prior to such special meeting. The notice of a special meeting shall contain an agenda of matters upon which action by the Executive Board is requested; and no action may be taken by the Executive Board at such special meeting on matters not on the published agenda. Minutes of each regular or special meeting of the Executive Board shall be distributed to the members of the Executive Board no later than ten (10) business days following the meeting.
- E. <u>Duties, Powers and Responsibilities</u>: In addition to those specifically delegated to the Executive Board by resolution of the Council, the Executive Board shall have the following duties, powers and responsibilities:

- 1. The Executive Board shall review, and may revise, amend, increase or decrease the proposed annual operating budget prepared by the Executive Director. After the adoption of the budget and the member assessment by the CouncilBoard of Delegates, the Executive Board shall exercise oversight of all expenditures in accordance with the budget.
- 2. The Executive Board shall have the power to transfer or reallocate funds within the operating budget and amend the operating budget in order to meet unanticipated needs or changed conditions.
  - 3. The Executive Board shall review and approve the annual workplan.
- 4. The Executive Board shall have the authority to employ, fix the salary of, and discharge the Executive Director, who shall serve at the pleasure of the Executive Board. Employment, promotion, demotion, and discharge of all other employees shall be the responsibility of the Executive Director.
- 4.5. The Executive Board may act on behalf of the Council on all matters affecting the Council, except for (1) the adoption of the annual budget-and-work plan or (2) the fixing of the member assessment.

#### Article VIII: COUNCILBOARD OF DELEGATES MEETINGS

A. <u>Time and Place</u>: The <u>Council Board of Delegates</u> shall hold a regular meeting on the second Wednesday of the months of February, May, August and October at such time and place as shall be designated by the Executive Director. The first meeting of the calendar year is the Annual Meeting. The annual report of the activities of the preceding fiscal year will be presented at the <u>Council's last Board of Delegates</u> meeting of the calendar year. The Chair or Executive Board may change the day of any regular meeting, but not the month, provided notice of such change is given to each <u>delegateDelegate</u> at least ten (10) business days prior to the

regularly scheduled meeting. Special meetings of the Council Board of Delegates may be called by the Executive Board, and shall be called by the Chair upon the written request of at least five (5) delegates. Notice of any special meeting shall be given to each delegate not less than five (5) business days prior thereto; and such notice shall specifically set forth the purpose of such special meeting and the matters to be considered at such meeting. Matters not contained in the notice of a special meeting may not be considered. Delegates.

#### B. Notices:

- 1. Notices of any regularly scheduled meeting shall be given to each delegateDelegate not less than five (5) days prior thereto setting forth the time and place of such meeting. Such notice shall also contain an agenda of matters to be considered at such regular meeting, but the Council may consider any matter, irrespective of whether or not such matter appeared on the agenda.
- 2. Notice of any special meeting shall be given to each Delegate not less than five (5) business days prior thereto. Such notice shall specifically set forth the purpose of such special meeting and the matters to be considered at such meeting. Matters not contained in the notice of a special meeting may not be considered.
- Consent Agenda Items: Agenda items deemed by the Executive Director to be routine matters which are appropriate for consideration by the CouncilBoard of Delegates without discussion may be placed on a "consent agenda" which will be part of the meeting agenda distributed to the Delegates in accordance with the bylaws. All items on the "consent agenda" may be considered upon one motion and without discussion. Provided, however, at any time prior to the vote on the motion, any delegateDelegate may request that any one or more items be removed from the consent agenda; and the. The presiding officer shall then advise the CouncilBoard of

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<u>Delegates</u>, before the vote, that the requested items have been removed. Any item removed from the consent agenda shall be considered at such later time in the meeting as the presiding officer shall deem appropriate, or, upon a vote of <u>delegates Delegates</u>, it may be deferred for consideration to the next <u>Council Board of Delegates</u> meeting.

#### Article IX: OFFICERS

- A. <u>Designation and Term</u>: The Council officers shall, who are also members of the Executive Board, consist of a Chair, a Vice-Chair, a Secretary, and a Treasurer, who shall be elected and installed at the first regular meeting of the Council each year. Officers shall serve for a term of one year, or until their successors are elected. In addition, the immediate past Chair of the Council shall continue to serve as an officer of on the Council Executive Board as long as he or she remains a delegate they remain a Delegate.
- **B.** Nominating Committee and Election: The Executive Board, prior to the CouncilBoard of Delegates meeting each year at which elections are to be held, shall appoint a Nominating Committee of three (3) delegates Delegates. At the Council's Board of Delegates meeting each year at which the elections are to be held, and prior to the election of officers by the CouncilBoard of Delegates at that meeting, the Nominating Committee shall submit to the Council the names of proposed officers. Nominations from the floor may be made. The person receiving the highest number of votes cast for each office shall be deemed elected.
- C. <u>Duties of Chair</u>: To preside over all meetings of the <u>CouncilBoard of Delegates</u> and <u>itsthe</u> Executive Board and exercise such other duties and authority as otherwise set out in the Charter or these Bylaws or in resolutions of the Executive Board or the <u>CouncilBoard of Delegates</u>; to appoint an Executive Board member to serve as the Council's representative to the North Carolina Association of Regional Councils of Government's Forum when that position is vacant;

to execute such instruments, contracts, or other documents in the name of the Council, as herein set out or as otherwise authorized; to supervise the Executive Director of the Council in the performance of their duties; and to perform such other tasks as required herein or as directed by the Executive Board or the CouncilBoard of Delegates.

- D. <u>Duties of Vice-Chair</u>: To perform the duties of the Chair when the Chair is absent or unavailable for the performance of their duties, or such other duties as shall be delegated by the Executive Board or the <u>CouncilBoard of Delegates</u>. The Vice Chair of the Council shall serve as ex-officio member of all standing committees with <u>voice and shall be entitled to participate</u> and vote in and on Committee matters.
- E. <u>Duties of Secretary</u>: To keep or supervise the keeping of all records of meetings; to supervise the taking of minutes of the meetings; to submit the minutes at all meetings; and to perform such other tasks as required herein or as directed by the Executive Board or the <u>CouncilBoard of Delegates</u>.
- **F.** <u>Duties of Treasurer</u>: To supervise all financial matters of the Council; to cause the yearly audit to be made and to report on the audit to the Council; and to perform such other tasks as required herein or as directed by the Executive Board or the <u>CouncilBoard of Delegates</u>.

#### Article X: FINANCIAL

- A. <u>Fiscal Control</u>: The accounting and fiscal control procedure shall be in accordance with the Local Government Budget and Fiscal Control Act of North Carolina as amended from time to time, anything contained herein to the contrary notwithstanding.
- B. <u>Budget Estimate</u>: The budget and the proposed member assessment for the succeeding fiscal year shall be first considered by the Executive Board and then by the <u>Council</u>. <u>Board of Delegates</u>. The Executive Board shall recommend a budget to the governing body which

shall then be distributed to each <u>delegate Delegate</u> with the agenda for the meeting at which the <u>budget is to be considered for adoption, at which meeting</u> a public hearing on the budget shall be held. Consistent with the Charter, the <u>budget for the succeeding</u> Council's <u>fiscal year shall be adopted and the shall deliver the budget estimate on or before March 31 of each year. The budget and member assessment <u>shall then be</u> approved by the Board of Delegates <u>prior to April 15th no later</u> than May 31 of each year.</u>

C. Banking: The Treasurer shall recommend and the Executive Board shall select one or more corporate banking institutions in the State of North Carolina to be the depository of the funds of the Council. Except as otherwise provided by law, or hereinafter provided, all checks or drafts on an official depository of the Council designated as set forth above shall be (1) signed by the Finance Director or the Deputy Finance Officer and (2) countersigned by another official of the Council designated for this purpose by the Executive Board. If the Executive Board makes no other designation for purposes of clause (2) of the immediately preceding sentence, the chairmanChair or the treasurer Treasurer of the Executive Board or the Executive Director (except in the case that the Deputy Finance Officer has signed such check or draft pursuant to clause (1) of the immediately preceding sentence) or the Finance Director (only in the case that the Deputy Finance Officer signed such check or draft pursuant to clause (1) of the immediately preceding sentence) of the Council shall countersign these checks and drafts. For purposes of clause (2) of the second sentence of this Section X.C., the Executive Board hereby designates (a) the Executive Director, if the Finance Director signed such check or draft pursuant to clause (1) of the second sentence of this Section X.C., or (b) the Finance Director, if the Deputy Finance Officer signed such check or draft pursuant to clause (1) of the second sentence of this Section X.C., as the official to countersign all checks and drafts signed by the Finance Director or the Deputy Finance Officer

for payments generated to any third party in the amount of \$50,000 or less or any payments for pass-through grant-funded program expenditures. For the purposes of clause (2) of the second sentence of this Section X.C., the Executive Board hereby designates the <a href="mailto:chair">chair</a> or the treasurer Treasurer of the Executive Board of the Council as the official to countersign all checks and drafts signed by the Finance Director or the Deputy Finance Officer for payments generated to any third party in the amount of more than \$50,000 other than any payments for <a href="mailto:Board-approved contracts">Board-approved contracts and pass-through grant-funded program expenditures approved as part of the annual budget, for which the countersignature is provided in the immediately preceding sentence. The Executive Board may, from time to time, by resolution, authorize one or more persons who may disburse funds from specific and separate program accounts so long as the Council secures full bonding of each person making such disbursements and the Executive Board has determined that the internal control procedures of the Council will be satisfactory in the absence of dual signatures. Notwithstanding the foregoing, no individual may countersign their own signature in a dual capacity.

**D.**—Fiscal Year: The fiscal year of the Council shall begin July 1 of each calendar year and shall end June 30 of the following year.

Bonds: All employees and officers of the Council authorized to handle or have custody of Council funds in excess of \$100.00 shall be bonded in an amount fixed by the Executive Board, but not less than \$10,000.00 nor more than \$100,000.00, under a blanket fidelity bond conditioned upon their faithful performance of their duties.

F. Chief Budget Officer and Chief Finance Officer: -The Finance Director shall serve as the Chief Budget Officer and as the Chief Finance Officer of the Council and shall perform such duties in these capacities as may be prescribed by the Local Government Budget and Fiscal Control

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Act, or by the Executive Board, not inconsistent therewith. The Finance Director shall continue to report to the Executive Director and shall keep the Executive Director apprised of the financial

matters and status of the Council.

**GE. Annual Audit:** The accounts of the Council shall be audited as soon as possible

following the close of each fiscal year by certified public accountants. The auditor will be selected

by the Executive Board and shall submit its report to the  $\frac{Council}{Executive} \frac{Board}{Executive}$ . The audit shall

be conducted pursuant to a written contract, which should comply with the provisions of NCGS §

 $159\text{-}34. \ In \ accordance \ with \ state \ law, \ the \ Council \ will \ publish \ to \ members \ and \ the \ public \ an \ annual$ 

report of its activities, including its financial statement.

HF. Authorization to Write offOff Uncollectible Accounts: The Treasurer and the

Executive Director of COG are the Council is authorized to approve write offs of uncollectible

accounts receivable in the amount of \$100 or less. -The Treasurer is authorized to approve write

offs of uncollectible accounts receivable in the amount of less than \$5000. The Executive Board

shall approve write offs of uncollectible accounts receivable in the amount of \$5000 or more.

Article XI: AMENDMENTS OF BYLAWS

These Bylaws may be altered or repealed and new Bylaws may be adopted by the

affirmative vote of two-thirds of the delegates Delegates present and voting at any meeting of the

Council Board of Delegates at which a quorum is present. Provided, however, that the notice of

the Council Board of Delegates meeting at which said proposed amendment shall be considered

shall contain either the proposed amendment or a summary thereof and shall state that such

amendment is to be considered at that meeting.

Article XII: NOTICES

16

Whenever the Charter, these Bylaws, a resolution of the Council Board of Delegates or the

laws of this state require (a) the giving of notice to the <u>delegates</u> of any meeting of the

Council Board of Delegates or of any other matter requiring notice to a member government or its

delegate Delegate, or (b) require the dissemination of agendas, budgets or other materials to a

member government or its <u>delegate</u> such notice shall be written and may be disseminated

by mail or electronically as authorized by the Electronic Commerce Act (N.C.G.S. §66-58.1 et

seq.) and the Uniform Electronic Transaction Act (N.C.G.S. §66-33-311 et seq.). Such

dissemination of notice shall be deemed to have been given when same has been either (a)

addressed to the delegateDelegate at the mailing address certified to the Council as the mailing

address of such delegateDelegate, and deposited, postage prepaid, in the United States mail, or (b)

transmitted electronically to the electronic address of such delegate Delegate theretofore certified

to the Council.

The foregoing Bylaws, as amended this date, were duly adopted by the Centralina Regional

Council of Governments at its regular meeting held October 9, 2019, August 11, 2021, and shall be

effective upon adoption.

Bobby Compton, CCOGCentralina Chair

Attested by:

Kelly Weston, Clerk to the Board of Delegates



## Item 2



## Board of Delegates Meeting Minutes May 12, 2021

Jurisdictions with Delegate/Alternate Present	Delegate/Alternate Present	Jurisdictions without a Delegate/Alternate Present
Albemarle	Martha Sue Hall	Ansonville
Anson County	Jarvis Woodburn	Badin
Bessemer City	Kay McCathen	Belmont
Cabarrus County	Lynn Shue	Cherryville
Charlotte	Larken Egleston	Cleveland
Concord	Andy Langford	Dallas
Cornelius	Thurman Ross	Davidson
Cramerton	Susan Neeley	East Spencer
Gastonia	Jennifer Stepp	Faith
Granite Quarry	Bill Feather	Gaston County
Harrisburg	Troy Selberg	Huntersville
Kannapolis	Darrell Hinnant	Indian Trail
Matthews	Ken McCool	Iredell County
Monroe	Angelia James	Kings Mountain
Mooresville	Bobby Compton	Landis
Morven	Corinthia Lewis-Lemon	Lincoln County
Mount Holly	Christina Pawlish	Lincolnton
Pineville	Amelia Stinson-Wesley	Locust
Salisbury	Karen Alexander	Lowell
Spencer	Jonathan Williams	Marshville
Stanly County	Peter Asciutto	Marvin
Statesville	William Morgan	McAdenville
Troutman	George Harris	Mecklenburg County
Union County	David Williams	Midland
Waxhaw	Pedro Morey	Mineral Springs
		Mint Hill
		Misenheimer
		Norwood
		Oakboro
		Ranlo
		Richfield
		Stallings
		Stanley
		Wadesboro
		Wingate

#### Call to Order

Chairman Bobby Compton, Town of Mooresville, called the meeting to order.

#### **Roll Call**

Kelly Weston, Clerk to the Board, called roll and noted that a quorum was present.

#### **Amendments to the Agenda**

There were no amendments to the agenda.

#### **Consent Agenda**

- 1. Approval of Proposed Centralina Budget Ordinances for Fiscal Year 2021-2022
- 2. Election of 2021 Officers
- 3. Resolution Opposing Proposed Local Government Zoning Reform
- 4. Approval of the October 14, 2020 and February 10, 2021 Board of Delegates Meeting Minutes

Chairman Compton noted that at the February Board of Delegates meeting, a Delegate raised a point of order inquiring if nay votes could be counted in lieu of conducting a roll call vote and that the Board proceeded to vote on action items by voicing nays and abstentions. Following that meeting, Centralina staff consulted with the School of Government on this voting method and were advised that a roll call vote is required for meetings involving remote participation. He added that the Board will proceed with roll call voting going forward. He noted that a few items from the February agenda were placed on this meeting's agenda. He explained that the FY22 budget item was on the agenda since new state requirements for virtual meetings did not allow for voting on the item immediately following the public hearing held during the February meeting. He further noted that the officer elections and the October meeting minutes were placed on this meeting's agenda since a roll call vote was still needed for these items. He also explained that the Executive Board recommended adopting the resolution in opposition to the Increase Housing Opportunities bill in the General Assembly.

Secretary Jarvis Woodburn, Anson County, made a motion to approve the Consent Agenda. Council Member Larken Egleston, City of Charlotte, seconded the motion and it carried unanimously.

#### 5. Regional Programming Overview and FY22 Workplan Session

Geraldine Gardner, Executive Director, presented an overview of Centralina's work to lead regional collaboration. She explained that in addition to the Board of Delegates, some of the organization's other leadership platforms include the Workforce Development Board, Centralina Economic Development District Board, Region F Aging Advisory Council, and the Regional Managers Group. She also explained that Centralina advocates for resources, policies, and regulations at the state and federal levels. She highlighted that as part of the surface transportation reauthorization legislation, Representative Alma Adams submitted a project request that would direct funding to Centralina to complete a regional intelligence transportation systems plan. She added that if funded, the project will help deploy technology that will facilitate the safe movement of people and goods across the region's roadway network. She also explained that other elements of Centralina's regional work include providing services, information, and data to communities around the region. She also presented an overview of the organization's regional plans, including CONNECT Our Future regional growth framework, Prosperity for Greater Charlotte economic development plan, Regional Freight Mobility Plan, CONNECT Beyond regional transit plan, and Region F Area Aging Plan.

Michelle Nance, Planning Director, presented a recap of CONNECT Our Future. She explained that Centralina is currently evaluating the accomplishments resulting from the plan and highlighting specific data that may inform new actions and priorities. She noted that Centralina's newsletter will spotlight projects related to land use, transportation, and community health.

Ms. Gardner explained that the regional plans, anchored by CONNECT Our Future, serve as a blueprint to address sustainable growth, safe and efficient mobility, economic prosperity and competitiveness, quality of life, health and aging with dignity, and support for local governments.

The Delegates were then divided into breakout rooms for small group discussions where they provided feedback that will shape the FY22 workplan in the areas of growth, mobility, economic development and talent, and health and aging.

Ms. Gardner explained that staff will synthesize the input from this meeting, the Regional Managers Group meeting, and a subsequent survey, and will seek to develop a workplan that balances member needs with emerging conditions, strategic goals, and Centralina department innovations. She noted that the Executive Board will be asked to approve the workplan at its June 9<sup>th</sup> meeting.

#### Comments from the Board of Delegates and Centralina Staff

Mayor Pro Tem Martha Sue Hall, City of Albemarle, noted that she enjoyed the meeting and added that she looks forward to meeting in person again.

#### **Comments from the Executive Director**

There were no comments from the Executive Director.

#### **Comments from the Chairman**

Chairman Compton asked Delegates to save the date for the next Board of Delegates meeting on Wednesday, August 11<sup>th</sup> at 5:00 p.m.

Ms. Gardner indicated that the August meeting may be held in person.

Chairman Compton noted that the Town of Mooresville is working with its attorney on issues related to redistricting based on the delayed release of the 2020 US Census data and its impact on 2021 local elections. He encouraged Delegates to reach out to the NC League of Municipalities and the NC Association of County Commissioners with questions. Chairman Compton also read Centralina's mission statement, adding that as Delegates they are responsible for setting the direction for how the organization carries out this mission, shaping the annual workplan, planning the federal and state advocacy agendas, discussing shared issues, and leading collaborative problem solving.

#### Adjournment

With no further business to be discussed, Chairman Compton adjourned the meeting at 6:41 p.m.



## Board of Delegates Meeting Minutes August 11, 2021

Jurisdictions with Delegate/Alternate Present	Delegate/Alternate Present	Jurisdictions without a Delegate/Alternate Present
Albemarle	Martha Sue Hall	Anson County
Bessemer City	Kay McCathen	Ansonville
Charlotte	Larken Egleston	Badin
Cornelius	Thurman Ross	Belmont
Cramerton	Will Cauthen	Cabarrus County
Davidson	Autumn Michael	Cherryville
Gastonia	Jennifer Stepp	Cleveland
Granite Quarry	Bill Feather	Concord
Huntersville	Lance Munger	Dallas
Lowell	Sandy Railey	East Spencer
McAdenville	Jay McCosh	Faith
Monroe	Angelia James	Gaston County
Mooresville	Bobby Compton	Harrisburg
Morven	Corinthia Lewis-Lemon	Indian Trail
Mount Holly	Christina Pawlish	Iredell County
Pineville	Amelia Stinson-Wesley	Kannapolis
Salisbury	Karen Alexander	Kings Mountain
Spencer	Jonathan Williams	Landis
Statesville	William Morgan	Lincoln County
Wingate	Bart Farmer	Lincolnton
		Locust
		Marshville
		Marvin
		Matthews
		Mecklenburg County
		Midland
		Mineral Springs
		Mint Hill
		Misenheimer
		Oakboro
		Ranlo
		Richfield
		Stallings
		Stanley
		Stanly County
		Troutman
		Union County
		Wadesboro
		Waxhaw

#### Call to Order

Chairman Bobby Compton, Town of Mooresville, called the meeting to order.

#### Remarks from the Office of U.S. Senator Thom Tillis

Chairman Compton noted that Centralina has enjoyed a strong partnership with Senator Thom Tillis and thanked Leslie Mozingo, Strategics Consulting, for helping to build that relationship with the Senator and his staff. He further noted that Senator Tillis had intended to attend the Board of Delegates meeting, but due to a marathon Senate session that ended earlier that morning, he had to send his regrets. He introduced members of the Senator's policy staff in attendance.

Kyle Sanders, Deputy Chief of Staff, and Andrew Nam, Legislative Assistant, shared updates and noted that their office is available to support the efforts of Centralina and individual member governments in pursuing federal resources.

In response to questions from Chairman Compton, Mr. Sanders explained half of the \$1 trillion infrastructure bill the Senate just passed will be spent on new projects and the other will be spent on traditional grant application projects. He noted the investment in roads and bridges is historic and will help improve the condition of state and federal roads in North Carolina.

In response to a question from Commissioner Lance Munger, Town of Huntersville, Mr. Sanders noted that his office is in contact with the agencies that have jurisdiction over the Colonial Pipeline spill in Huntersville.

Treasurer William Morgan, City of Statesville, expressed his appreciation to Mr. Sanders and Mr. Nam for the assistance they have provided to Statesville.

Mayor Karen Alexander, City of Salisbury, also expressed her appreciation for the Senator and his staff for the assistance they have provided in securing resources for her community.

In response to a question from Mayor Cauthen, Town of Cramerton, Mr. Nam noted that their office can help local governments identify eligible uses for American Rescue Plan Act (ARPA) funding.

#### **Roll Call**

Kelly Weston, Clerk to the Board, called roll and noted that a quorum was not present.

#### **Moment of Silence**

Chairman Compton called for a Moment of Silence.

#### **Amendments to the Agenda**

There were no amendments to the agenda.

#### Consent Agenda

- 1. Bylaws Amendments
- 2. Approval of the May 12, 2021 Board of Delegates Meeting Minutes

Chairman Compton explained that the Consent Agenda includes a bylaws amendment that is intended as a general clean up with non-substantive formatting changes for clarity, consistency, and conciseness. He also noted that the amendment includes changes to reflect current Centralina practices related to financial and budgeting processes, and Board and staff roles and responsibilities. He noted that because a quorum was not present, the Consent Agenda would be received as information only.

#### 3. CONNECT Beyond Recommendations Briefing

Michelle Nance, Regional Planning Director, thanked the Delegates who have participated in the CONNECT Beyond Policy Committee and the Joint Advisory Committee meetings.

Jason Wager, Assistant Regional Planning Director, presented an overview of the CONNECT Beyond project objectives and planning process over the past 15 months. He noted that significant data, including equity data, informed the work and will be made available to communities throughout the region. He explained that the proposed regional vision is a total mobility network that integrates modes with the needs of a broad spectrum of travelers in a variety of communities. He added that a seamless multi-modal system is needed to improve mobility in the region. He presented five major mobility moves that will meet the unique needs of communities within the region: create mobility-friendly places, expand mobility choices, strengthen rural to urban connections, build a better bus network, and invest in strategic mobility corridors.

Jason Lawrence, Charlotte Area Transit System (CATS), presented an overview of each of the mobility moves and the key draft recommendations, noting that the recommendations have short-term, mid-term, and long-term implications throughout the region.

In response to a question from Mayor Pro Tem Hall, City of Albemarle, Ms. Nance noted that the CONNECT Beyond project covers 12 counties, including the nine counties in the Centralina region plus Cleveland County and parts of York and Lancaster Counties in South Carolina.

In response to a question from Mayor Bill Feather, Town of Granite Quarry, Ms. Nance explained that the population is growing along the region's major transportation corridors as illustrated in the CONNECT Our Future regional growth plan. She noted that the CONNECT Beyond project built on the idea of local growth and regional connections. She added that the mobility hubs are a way for communities to build their downtowns while considering transit and transportation connections.

Treasurer Morgan noted that Statesville is experiencing 18% growth, adding that many residents are buying homes in the southern part of the city for easy access to I-77 to commute to Charlotte and Mooresville.

Council Member Jennifer Stepp, City of Gastonia, noted that high-capacity transit is important for economic growth and providing access to jobs and higher education.

In response to a question from Commissioner Munger, Mr. Lawrence explained that CATS is seeking a mid-term option to improve high-frequency transit on the I-77 express lanes. He added that as a long-term option, CATS would still like to build the Lynx Red Line, a commuter rail line on the Norfolk Southern O Line corridor. He noted that discussions with Norfolk Southern continue.

Mr. Wager highlighted key recommendations for building on existing collaboration for a regional network, including generating priorities for regional or cross-system projects; supporting unified, generalized transit education and staffing; and using a two-pronged approach for regional collaboration that involves pursuing agreements to maximize funding opportunities and connectivity and pursuing an integrated regional partnership structure. He also presented recommendations to grow funding, including formalizing coordination, engaging in coordinated funding efforts, advocating with a unified voice, and developing clarity on funding sources. He encouraged the Board of Delegates to review the CONNECT Beyond draft recommendations online and provide comments by August 27<sup>th</sup>. He presented an overview of the project timeline, noting the Board of Delegates and the Metropolitan Transit Commission will be asked to adopt or endorse the plan in October. He also noted that the project team can give presentations to communities upon request.

Mayor Pro Tem Hall requested the Delegates receive a copy of the presentation slides.

Geraldine Gardner, Executive Director, noted the Regional Managers Group will receive a presentation on CONNECT Beyond at its meeting next week. She encouraged the Delegates to let Centralina know if there are other organizations or business associations that should receive presentations.

#### 4. Centralina FY22 Workplan and Local Government Services Overview

Ms. Gardner noted Centralina's FY22 workplan consists of eight goals. She also noted that the organization measures its work on three levels of impact: creative regional problem solving, support to local governments, and innovative service delivery. She presented regional coordination highlights from the workplan, noting that the Centralina Area Agency on Aging is developing a strategic plan to ensure older adults from hard-to-reach populations have access to the COVID-19 vaccine. She also noted that Centralina will lead a large-scale planning effort to update the region's Comprehensive Economic Development Strategy. She presented innovative service delivery highlights, including expanding aging services to marginalized older adults and expanding workforce development offerings. She highlighted examples of Centralina's support for local governments, noting the information, data, learning, and networking resources available to members. She also noted that the Planning department is on call for planning assistance, especially with producing land use plans. She further noted that the organization is increasing its support for federal and state grant applications. She also highlighted Centralina's ARPA support services, including technical assistance with planning, program design, and fund administration, as well as peer discussions. She noted that the NC Association of Regional Councils of Government has been working with state legislators to include in the state budget direct funding for COGs to partner with the NC League of Municipalities (NCLM), the NC Association of County Commissioners (NCACC), and the NC Pandemic Recovery Office in providing technical assistance to local governments. She explained that this funding will help Centralina increase its capacity to support its members and asked that the Delegates contact their state legislators to advocate for this funding. She added that if the funding is approved in the state budget, Centralina will not have to charge members for technical assistance services.

Mayor Pro Tem Hall thanked Ms. Gardner for giving a presentation to the communities in Stanly County on ARPA funding. She added if spent correctly, local municipalities can maximize the potential for benefiting from these funds.

Chairman Compton noted that some Centralina Delegates serve on boards of the NCACC and NCLM, adding that Mayor Alexander is the current president of the NCLM.

#### 5. Regional Dialogue Series & Strategic Planning Committee

Ms. Gardner explained that this fall, Centralina will conduct a regional dialogue series to reconnect with stakeholders and understand the challenges and opportunities the region is facing. She presented an overview of the process, which will include a stakeholder survey. She noted that Chairman Compton established an ad hoc subcommittee at the June Executive Board meeting to support this effort.

Emily Parker, Senior Planner, explained that the subcommittee's role will involve championing the regional dialogues process, encouraging stakeholders to complete the survey, participating in focus groups, interpreting findings, and setting the framework for Centralina's next strategic plan. She presented an overview of the subcommittee meeting schedule, noting that the first meeting will be held in September. She noted that Centralina is looking for five or six volunteers to serve on the subcommittee.

Chairman Compton noted that he will select the subcommittee members if Ms. Parker does not receive volunteers by August 20<sup>th</sup>.

#### Comments from the Board of Delegates and Centralina Staff

In response to questions from Mayor Pro Tem Hall, Ms. Weston noted that the Town of Norwood withdrew its membership from Centralina for the current fiscal year.

Mayor Pro Tem Hall asked the Delegates to reach out to other Delegates to encourage their attendance at meetings. She noted that the past eighteen months have shown that Delegates can be involved virtually, adding that the virtual option will have to continue in the future.

#### **Comments from the Executive Director**

There were no comments from the Executive Director.

#### **Comments from the Chairman**

Chairman Compton gave an overview of the role of the Board of Delegates as a governing body, noting that the Board meets four times per year. He also listed the roles and expectations of individual Delegates, including decision-maker, advisor, connector, champion, and representative.

He noted that the next Board of Delegates meeting will be held on Wednesday, October 13<sup>th</sup> at 5:00 p.m. in a hybrid format. He added that the Board will be asked to take action on the CONNECT Beyond plan. He encouraged each Delegate to read the plan and share their feedback with Centralina staff this month.

Chairman Compton also noted that the Centralina Area Agency on Aging will hold its virtual conference on October 1<sup>st</sup>. He added that the event will feature 12 workshops from local, state, and national speakers, and a plenary session with speaker Kenyon Salo.

#### Adjournment

With no further business to be discussed, Chairman Compton adjourned the meeting at 6:50 p.m.



# Item 3



### **Board Agenda Item Cover Sheet**

Board Meeting Date:	October 13, 2021	Agenda Item Type:	Consent:		Regular:	Χ
Submitting Person:	Geraldine Gardner	Presentation Time:	20 minutes			
Presenter at	Geraldine Gardner	Phone Number:	704-351-7130			
Meeting:	Geraidine Gardner	Email:	ggardner@centralina.org			
Altownote Contoct	IZallı ( ) A / a atra ya	Phone Number:	704-348-2728			
Alternate Contact:	Kelly Weston	Email:	kweston@centralina.org			
Submitting Department:	Executive/Admin	Department Head Approval:	n/a			
Description of Assemble Issues						

#### **Description of Agenda Item:**

The Executive Director will present an overview of the FY21 Annual Report, which features a financial report and program highlights of the ways Centralina is responding to the needs of local communities and the region. The Aging and Workforce Directors will share key highlights of their most recent activities as part of our ongoing series to increase the Delegate's knowledge of Centralina activities.

#### **Background & Basis of Recommendations:**

In accordance with Centralina bylaws, the organization must publish an annual report of its activities for the preceding fiscal year, including a financial statement. This report is to be presented at the last Board of Delegates meeting of the calendar year.

The Aging Director, Linda Miller, will share information about the Centralina Area Agency on Aging's efforts to support vaccine outreach to older and disabled adults. The Workforce Development Director, David Hollars, will share information about their new app to support career seekers in accessing mobile services.

#### **Requested Action / Recommendation:**

Receive as information.

Time Sensitivity: (none or explain)	None.
Budget Impact: (none or explain)	None.
Attachments: (none or list)	FY21 Annual Report





# A letter from our EXECUTIVE DIRECTOR

In looking back at the last fiscal year, I'm particularly proud of Centralina's accomplishments amidst a dynamic year full of changes and challenges. Like all of our local governments across the region, we began the fiscal year by continuing to adapt our operations and service delivery in response to the COVID-19 global pandemic. While our offices remained largely closed, we continued to serve our local governments and our constituents by being agile in how we fulfilled our mission in a virtual environment. Despite challenges, Centralina had a very successful year, we:

- Completed 94% or 138 of the planned 147 activities in our FY21 workplan.
- Collaborated with 29 towns, cities and counties on a variety of technical assistance projects.
- Launched our new brand, website and changed our name to Centralina Regional Council in August 2020.
- Led nationally recognized programs in aging, workforce development and planning and received NADO Innovation Awards for the CONNECT Beyond regional mobility initiative and the Pride in Care initiative led by Centralina Area Agency on Aging.

We measure our impact in how we lead regional collaboration, support our local governments and provide innovative service delivery. On pages 7-9 you'll see examples of the depth and breadth of Centralina's impact at these three levels. On pages 2-6, we spotlight five

areas where we are particularly proud of our accomplishments. You'll see icons representing how these spotlight projects connect to our levels of impact and learn more about how we led and innovated throughout the year.







**REGIONAL** 

COMMUNITY

**INDIVIDUAL** 

Underpinning all our accomplishments, both big and small, is our commitment to our mission, to innovation and to being responsive to the needs of the people we serve.

Centralina's success this year is entirely due to the incredible staff we have on our team. The commitment of our team to their work and to our mission cannot be understated, especially during a year when we all were challenged both personally and professionally by the pandemic, racial injustices and political disruptions. From informal virtual watercooler chats to more formal dialogues in diversity, equity and inclusion and peer-to-peer recognition awards, we endeavored to create forums to learn, share and support.

In closing, we are appreciative of the collaboration and partnership with our member governments, Board of Delegates and stakeholders across the region. If there is one silver lining from the pandemic, it is that virtual engagement has enabled us to keep connected with you, which is at the core of our values and mission. We look forward to seeing you in person very soon!

With gratitude!
Geraldine I. Gardner
Executive Director
Centralina Regional Council

# Top Five THE NEW CENTRALINA

Read about our brand transformation at www.centralina.org/the-latest/rebrand







An important recommendation from the 2019 strategic review was the need to improve how we communicate about the value of our organization and the importance of regionalism. This fiscal year we invested in an organization-wide effort to transform how we tell our story, update the Centralina brand and develop a website that's easier to navigate and serves as a resource for member governments.

## **NEW NAME. NEW BRAND**

We changed our name to Centralina Regional Council to better reflect our organization's commitment to regionalism and our relationship with all stakeholders whom we serve. We also developed a brand strategy and logo that tells the story of an innovative, collaborative and service-oriented organization committed to the belief that our region is stronger when it works together. Our new logo design speaks to how we bring people and communities together and reflects our work across jurisdictional











lines to create area-wide solutions. The four distinct colors are a subtle way to tie in Centralina's departments - their expertise and commitment are what make Centralina a regional leader.

#### **WEBSITE**

Our dynamic new website is easier to navigate and highlights our regional work, seven focus areas and service offerings. The Insights blog allows visitors to find exactly what they are looking for using the robust search tool or by filtering content two ways - by topic or by type.

#### **MEASURING SUCCESS**

We saw a rebrand as an opportunity to better reflect where we are today as an organization, strengthen communication with our stakeholders and create more opportunities to connect and serve our region. Thanks to our brand refresh, our logo family finally tells a unified and cohesive story. We've been able to increase brand awareness among the communities we serve, which has allowed us to better connect with regional stakeholders and more successfully advance our mission. We've received positive feedback from not only our regional audience, but also from national partners and sister organizations around the country. The North Carolina City & County Communicators gave us a 2021 Excellence in Communications Award for Branding / Logo!





# Top Five **OUR MEMBERS MATTER**

Find resources and an overview of member benefits at

www.centralina.org/member-portal





This year we put a special focus on proactive member engagement and information sharing to ensure that all our communities have a voice at the table. Since a strong and active membership is key to achieving our mission, we continuously strive to develop opportunities for collaboration, share best practices and create timely educational content.

## **MEMBER PORTAL**

Our website now features a password-protected portal with exclusive content for members, including grant notices and training videos. This learning library was designed to help your community better connect with the information and services we offer exclusively to member governments. The portal houses resources on the following topics:

- COVID-19 Recovery
- Diversity, Equity & Inclusion
- C Land Use/160D
- Local Government Innovation
- Professional Development

## **Grants Support**

- Monthly grants alerts
- Annual grants forecast
- Training videos and webinars
- Technical support services

On the horizon: We're going to make it even easier to find the tools you need by rolling out an updated, searchable portal design by the end of 2021.

## **MEMBER LIAISON PROGRAM**

To strengthen relationships with our members, we established a team of member liaisons to be your central point of contact at Centralina. Your designated liaison can provide information, respond to service requests and connect you to other members of our team. This year our liaison team reached out to member communities on a quarterly basis and mailed out 190 membership information packets to delegates, alternates, county commission chairs and managers. We invite you to connect with your liaison anytime and look forward to continuing to serve your community.

FORM REQUESTS

**250** 

# Top Five **SERVING THROUGH** COVID

For more information on these topics, visit our Member Portal, www.centralina.org/member-portal, and the Centralina Workforce Development Board website www.centralinaworks.com







At the start of the fiscal year, Centralina staff was entering the fifth month of remote work and collectively the organization continued to refine our approach to virtual engagement, events and service delivery. Every department adapted their approach to client or constituent engagement and adjusted services to respond to needs from individuals, local governments and partners across the region. Here are a few examples of how our departments served throughout the pandemic:

- Took our **Centralina Learns** professional development series to a virtual format with 13 courses and over 450 registrations.
- Shifted the **Centralina Regional Managers** group to monthly meetings featuring local, state and federal speakers.
- Facilitated a steering committee of leaders in Gaston County to develop an action plan that improves the health and resilience of the South Fork River.
- Conducted 200 code enforcement **inspections** for nine local governments to ensure that their commercial and residential code enforcement programs stayed on track. These services were essential for some residents living in unsafe housing conditions.
- **Collaborated with Mecklenburg County** to complete an update to their five-year consolidated plan for the U.S. Department of Housing and Urban Development, including leading virtual community engagement and public hearings.

## CENTRALINA WORKFORCE DEVELOPMENT BOARD

Centralina Workforce Development Board and NCWorks Centers moved operations and resources online so that enrollments could continue. Additional activities included virtual workshops, drivethrough and parking lot hiring events and Centralina Virtual Career Marketplace, an online job fair.

- 11 events with 446 employers, 2,085 open job positions and 1,689 career seekers at Centralina Virtual Career Marketplace events.
- 80 employers and 100 career seekers at each event with partners Rowan-Cabarrus Community College, South Piedmont Community College and Iredell-Statesville schools.
- **97%** attendance rate for career seekers at the National Manufacturing Day event, a record-breaking percent compared to previous events.
- 15 community webinars and 7 county donation drives organized for the Centralina Year of Giving, a domestic violence awareness initiative - an issue made worse during the pandemic.

## Top Five

# **TRANSFORMING AGING SERVICES**

For more information visit www.CentralinaAging.org



During COVID, the federal government authorized special funding with flexible standards of implementation to support services that provided meals, transportation and caregiving in ways people prefer, as close to their home of choice as possible. This helped Centralina Area Agency on Aging (AAA) expand its scope to do more innovative things, including combating social isolation. Here are a few ways that Centralina AAA adapted and expanded services to individuals during the pandemic:

FRESH FOOD BOXES SERVED

#### **NUTRITIONAL SUPPORT**

Produce and fresh food were hard for seniors to come by during the pandemic so Centralina AAA on-boarded a new regional partner in Second Harvest Food Bank to meet this need.

## **CONNECTING FAMILIES DURING COVID**

Ombudsman handled numerous complaints regarding compassionate care visits during the pandemic. These visits are designed to provide comfort, support or assistance to at-risk or dying residents and are permitted despite COVID status if requirement needs are met, according to the Centers for Medicare and Medicaid Services. Ombudsman advocated for families and helped prevent additional visitation issues from rising to the level of an official complaint by educating facility staff.

#### **ONLINE LEARNING AND SKILLS TRAINING**

Senior Community Service Employment Program (SCSEP) is an initiative that assists older adults with paid job training. Since in-person operations were derailed, staff transitioned to online support. SCSEP partnered with GetSetUp, an online library of over 170 real-time courses, to offer online skills training and group therapy sessions. Since the launch in February, the Centralina GetSetUp website has averaged 1,000 monthly users.



#### LIVING HEALTHY LEARNING

To help combat the isolation that social distancing brings, Centralina AAA implemented the virtual learning model of Living Healthy, a six-week at-home workshop. Centralina AAA led the initiative, developed additional training to certify workshop leaders, established protocols and provided specialized materials that were adopted by Area Agencies on Aging across the state.

# Top Five CONNECT BEYOND

Visit www.CONNECT-Beyond.com to learn more about this initiative and how you can help support plan adoption in your community.







Our marquee regional planning initiative this fiscal year was the continued development of the CONNECT Beyond regional mobility plan. As our region continues to grow, access to reliable, efficient and well-connected transportation options is one of the most important factors to ensure equitable access to opportunities and a prosperous economy. CONNECT Beyond is a bold regional transit vision and plan that provides real mobility solutions and opportunities for residents and visitors across two states and 12 counties. By the close of the fiscal year, Centralina and its partners had released a set of draft recommendations in anticipation of plan adoption in fall 2021.

#### **PLANNING PROCESS**

- Evaluate Existing System
   (summer fall 2020): We conducted
   a detailed evaluation of the region's
   current transit system, identified barriers
   to mobility and began initial public
   engagement.
- Identify High-Capacity Transit Corridors
   (fall winter 2020): We identified
   high-capacity corridors such as light
   rail, bus rapid transit, express bus and
   commuter rail.

3. Envision a Total Mobility Network

(winter - summer 2021): We developed a multimodal transit network that includes a wide variety of transportation solutions to supplement high-capacity transit and commuter rail lines.

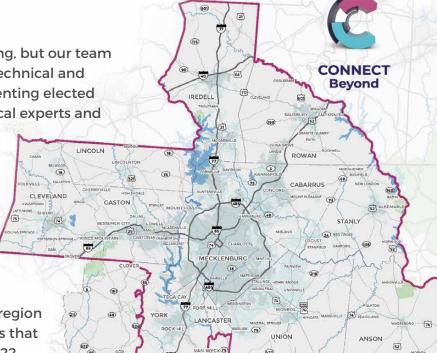
4. Develop Implementation Strategies (summer - fall 2021): We developed implementation strategies for refining and expanding the existing transit network.

## **PUBLIC ENGAGEMENT**

Planning during a pandemic is challenging, but our team adapted to host meetings of the policy, technical and community advisory committees, representing elected officials, the business community, technical experts and

community-based interests. The project team gained inputs through rider listening sessions, ride arounds and presentations to small groups. Online public meetings and surveys were also hosted across the region including English and Spanish Facebook Live meetings. The cumulative feedback will help to shape the future vision of

transportation improvements across the region and the corresponding recommendations that will be developed and released during FY22.



## Our Three Impact Levels

## SUPPORTING OUR REGION

As a leader in cross-jurisdictional collaboration, we excel at bringing people together and are a champion of regionalism. Our goal is to improve quality of life and help position the region for future success. We do this by developing collaborative plans and strategies and by lifting up the successes of our communities.

- Implemented our annual Federal Action Plan to lead intergovernmental coordination and advocacy.
- Served as the regional liaison with the U.S. Economic Development Administration (EDA) and supported EDA grant applications that strengthen economic development, public infrastructure and disaster recovery via the Centralina Economic Development District.
- Managed over 25 boards, advisory committees and working groups that convene stakeholders.



## **CONNECT OUR FUTURE**

the groundbreaking CONNECT

Our Future regional growth framework was released. This framework provided a vision for how the 14-county region should grow to align resources and support local values. The plan had three components: top priorities, a preferred growth map and a toolkit of best practices. So how did Centralina communities utilize these resources and what was the impact? To answer this question, we conducted an assessment to evaluate outcomes. An in-depth article series covered the following:

- The State of Transportation in the Region
- How Development Trends, Pressures, **Changing Preferences and Community Reactions to Change Are Impacting Our Future**
- A Look Back at Land Use

The investigation team also looked for emerging equity issues and highlighted tools and policies being used to track conditions and address community concerns. More articles in this series will follow in FY22.

## **REGIONAL RESILIENCE COLLABORATIVE**

Launched this fiscal year, the Collaborative assists jurisdictions by increasing their capacity via coordinated regional resources to enhance local economic resiliency and disaster response systems. The project outcomes will address equity, economic development, community resources and sustainable practices in response to current and future natural and man-made disaster events.

## **REGION OF EXCELLENCE AWARDS**

Centralina's annual Region of Excellence Awards recognized outstanding achievements in support of our mission to expand opportunity and improve quality of life by spotlighting individuals, communities and organizations that contributed to significant and positive advancements in their community. Award winners were recognized in front of their peers, creating an opportunity for best practice sharing and relationship building. FY21 award recipients

included Mecklenburg County, City of Kannapolis, Charlotte Department of Transportation, City of Salisbury, City of Albemarle, Town of Davidson, Mecklenburg County's Dena Diorio, Town of Stanley's Lesley "Tug" Deason and the aging network's Shirley Wiggins.

# Our Three Impact Levels SUPPORTING COMMUNITIES



Centralina supported 29 local governments by providing over 60 technical services such as meeting facilitation, strategic planning, code enforcement, grants management, planning assistance and HR services. **Examples include:** 

- 1. Anson County: Comprehensive land use plan
- 2. Cabarrus County: Development of healthy community benchmarks for active living and healthy foods
- Town of Davidson: Pay and classification study
- 4. Town of Indian Trail: Board retreat facilitation
- **5.** Lincoln County: Administration services for North Carolina Housing Finance Agency's Essential Single Family Repair Loan Pool 2000 program
- 6. City of Mount Holly: Planning Board/Board of Adjustment training
- 7. Stanly County: Application and administration services for the **Community Development Block Grant Neighborhood Revitalization**
- **8.** Town of Wingate: Planning administration

**COMMUNITIES HELPED WITH** 13 PROJECTS

Centralina Regional Planning updated codes and land use plans, conducted engagement and supported planning administration.

IN FUNDING ASSISTANCE

for the Town of Marshville's Electric Vehicle Charging Station project. Centralina Clean Fuels Coalition worked with the Town to plan, purchase and install a DC fast charger.

## Our Three Impact Levels

## SUPPORTING INDIVIDUALS

To support individuals and businesses in our region, we deliver ongoing direct health, aging and workforce services with the goal of creating new opportunities and improving quality of life. The following are examples of some of our work over the past fiscal year.

## **AGING SERVICES**

**WEBINARS HELD WITH OVER 1,100 PARTICIPANTS** 

Monthly webinars were held during the pandemic for older adults, caregivers and professional staff that covered topics ranging from scams awareness to vaccine education to legislative updates.

All health and wellness classes were converted to a virtual format and lay leaders were retrained to facilitate classes remotely.

## WORKFORCE **SERVICES**

**TOTAL NUMBER OF EMPLOYERS SERVED** 

Engaged 248 more employers through Centralina NCWorks Career Centers and provided them with over 33,000 services.

**AVAILABLE SEATS 340** LICENSED WITH

This online caregiver education platform provides support, skills training and coping strategies for caregivers.

**ANIMATRONIC PETS GIVEN** TO SENIORS THROUGHOUT **OUR COMMUNITY** 

These pets combat social isolation and have been a bright spot for older adults during the pandemic.

INCREASE IN FEDERAL COVID RELIEF DOLLARS

Funding went to provide meals, transportation and other essential services to older adults.

34.832

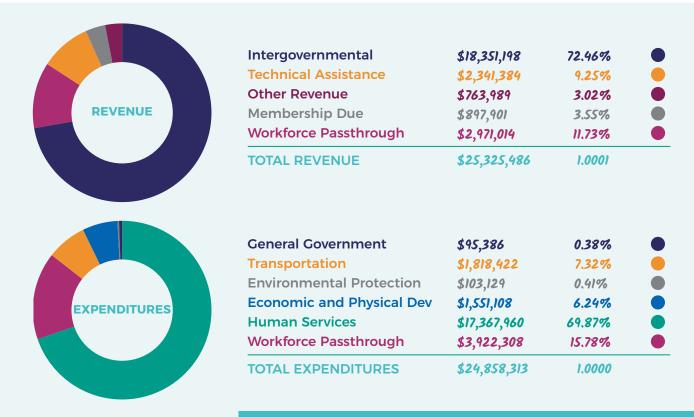
Offered 11.58% more career seeker workforce services. including virtual workshops and remote career coaching.

**57.985** 

Completed 25.78% more job referrals that matched career seekers with employer needs, increasing the number of hired NCWorks referrals.

## 2020-2021

## FINANCIAL REPORT



REVENUES OVER EXPENSES \$467,173

## WHAT'S ON THE HORIZON

## STRATEGIC PLANNING

Centralina will be connecting with stakeholders through the end of 2021. The intention is to gather information that helps us better understand the major opportunities and challenges facing the region. Insights gathered during focus groups and meetings will be used to inform two planning processes – the Centralina three-year strategic plan and the five-year Comprehensive Economic Development Strategy. Findings will be shared with the Executive Board in January 2022 and with the Board of Delegates during the annual meeting in February 2022.

## **2022 CLT AVIATION ACADEMY**

This one-of-a-kind opportunity allows participants to better understand the inner workings of Charlotte Douglas International Airport (CLT) and its contributions and impacts on our economy, transportation system and community. The class is limited to 25 participants selected based on a competitive admissions process. The application period opens in October 2021.





# OUR COMMUNITIES. OUR REGION. OUR FUTURE.

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www.centralina.org



Item 4



## **Board Agenda Item Cover Sheet**

Board Meeting Date:	October 13, 2021	Agenda Item Type:	Consent:		Regular:	Х
Submitting Person:	Michelle Nance/ Jason Wager	Presentation Time:	15 minutes			
Presenter at Meeting:	Michelle Nance	Phone Number:	704-654-2806			
		Email:	mnance@centralina.org			
Alternate Contact:	Jason Wager	Phone Number:	704-591-9308			
		Email:	jwager@centralina.org			
Submitting Department:	Planning	Department Head Approval:	Michelle Nance			

## Description of Agenda Item:

This Plan is the culmination of 18 months of work and over 130 points of engagement with community, technical and policy stakeholders to develop a shared vision for improved mobility. In September 2021, Executive Board Members recommended that the Board of Delegates "Adopt the CONNECT Beyond Plan, including its recommendations, and endorse Centralina Regional Council's role as the CONNECT Beyond Implementation Manager." Staff will review the recommended Action as well as Centralina's role in implementation activities related to the CONNECT Beyond Plan.

## **Background & Basis of Recommendations:**

Centralina Regional Council is one of two lead sponsors for this effort, in cooperation with the Metropolitan Transit Commission, and has played a critical role in developing a bold mobility vision and plan for the region. CONNECT Beyond released its Draft Recommendations to its Joint Advisory Committee earlier this summer, seeking comments and feedback over a two-month period. Additionally, CONNECT Beyond staff have engaged key stakeholders and community leaders through a series of meetings on the Draft Plan and Recommendations to solicit further feedback. A Draft Plan incorporating this feedback was released on September 15<sup>th</sup> and a Final Draft Plan and Recommendations was presented to the Joint Advisory Committee on September 29<sup>th</sup>.

Following the September 29<sup>th</sup> release, CONNECT Beyond expects its two lead sponsor agencies, Centralina Regional Council and the Metropolitan Transit Commission, to take action on the Plan. The Centralina Executive Board met in September to review possible actions and recommended to "Adopt the CONNECT Beyond Plan, including its recommendations, and endorse Centralina Regional Council's role as the CONNECT Beyond Implementation Manager."

Centralina Regional Council will play a critical role in building momentum and advancing implementation activities related to the CONNECT Beyond Plan. Later this fall, the region's Transportation Planning Organizations are expected to accept the CONNECT Beyond Plan and Recommendations and begin incorporating applicable elements into their transportation plans. The success of the CONNECT Beyond Plan will rely on a combination of local and regional actions supported by the continued leadership of Centralina Regional Council and the Metropolitan Transit Commission.

#### Requested Action / Recommendation:

Motion to adopt the CONNECT Beyond Plan, including its recommendations, and endorse Centralina Regional Council's role as the CONNECT Beyond Implementation Manager.



Time Sensitivity: (none or explain)	Both the Centralina Board (10/13) and the Metropolitan Transit Commission (10/22) are scheduled to take action on the plan in October 2021. Action tonight is important to show the region Centralina Regional Council's support of the CONNECT Beyond Plan.
Budget Impact: (none or explain)	None
Attachments: (none or list)	None



## Item 5



## **Board Agenda Item Cover Sheet**

Board Meeting Date:	October 13, 2021	Agenda Item Type:	Consent:	Regular:	Χ
Submitting Person:	Emily Parker	Presentation Time:	30 minutes		
Presenter at	Finally Daylean	Phone Number:	704-688-6507		
Meeting:	Emily Parker	Email:	eparker@centralina.org		
Alternate Contact:		Phone Number:			
		Email:			
Submitting Department:	Admin/Executive	Department Head Approval:	Geraldine Gardner		
	1				

## **Description of Agenda Item:**

The Board of Delegates will receive an update on the Fall 2021 Regional Dialogue Series and will be asked to provide input on a few items.

## **Background & Basis of Recommendations:**

The 2020-21 workplan guides Centralina activities in the final year of the current three-year strategic planning period. The workplan includes a special eighth goal to update key regional framework documents, including the organization's strategic plan for FY23-25.

A key tactic in the development of the strategic plan will be to engage stakeholders to identify regional goals and priorities. Centralina will launch a survey and set up a series of focus groups and other opportunities for engagement to gain input for the planning process.

At the June 2021 Executive Board meeting, the Board Chair, upon recommendation by the Executive Director and approval by the Executive Board, established a new subcommittee to work with Centralina staff to engage member governments and regional stakeholders. Inputs received from the engagement will inform the development of the FY23-25 strategic plan and the 2022-2027 Comprehensive Economic Development Strategy (CEDS) for the Centralina region. The Committee's work will kick off in October and conclude in February 2022.

## Requested Action / Recommendation:

Receive as information and provide feedback.

Time Sensitivity: (none or explain)	None
Budget Impact: (none or explain)	None
Attachments: (none or list)	None